



Centre for Research in
Schemes & Policies (CRISP)
www.crispindia.net

Deliberate. Design. Deliver.



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Schemes & Policies (CRISP)
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Catalyzing Change through Knowledge and Action.



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ABOUT CRISP

Founded by ten former Civil Servants with extensive experience in the social sector, the Centre for Research in Schemes and Policies (CRISP) is dedicated to strengthening government delivery mechanisms to drive large-scale welfare improvements.

CRISP is neither an NGO, which operates at the micro level, nor a conventional think tank that primarily provides intellectual inputs for policymaking. Instead, it is a social organization committed to structural transformation.

CRISP envisions a nation where public schemes and social policies are designed and implemented in a participatory manner for the social and economic empowerment of the people, and the poorest in particular, and strengthen the bridge between policy intent and outcomes — enabling State governments, local governments, academic institutions, community organisations and civil society to co-create solutions that are effective, equitable, and sustainable.

OUR VISION AND MISSION STATEMENT

CRISP envisions a nation where public schemes and social policies are designed and implemented in a participatory manner for the social and economic empowerment of the people, and the poorest in particular, and strengthen the bridge between policy intent and outcomes — enabling State governments, local governments, academic institutions, community organisations and civil society to co-create solutions that are effective, equitable, and sustainable.





OUR VISION

To be the leading Organisation promoting people-centred good governance, working voluntarily along with Governments and partners for improving the effectiveness of public service delivery, resulting in large-scale welfare gains, especially for the poor, underprivileged and the marginalised.

OUR MISSION

To help Governments in designing policies using the collective experience of civil servants, learning from the best practices validated through field work, and bridging the gap between policy and on-ground outcomes by integrating appropriate technology, research & data analytics, and institutional capacity-building into the heart of governance.

CRISP PURSUES THIS MISSION THROUGH:

01 **Focus on 7 Sustainable Development Goals (SDGs)**

Focus on 7 Sustainable Development Goals (SDGs) that bring high welfare gains, especially for the poor viz SDG 1: No Poverty, SDG 2: Zero Hunger, SDG 3: Health for All, SDG 4: Quality Education, SDG 5: Gender Equality, SDG 13: Climate Action, and SDG 16: Institution Strengthening.

02 **Working with Governments**

Working with the leadership and all levels in Government, through high-quality and empathetic social sector professionals mentored by senior civil servants, for designing and adopting schemes and policies that enhance the effectiveness of governance, particularly covering the urban/rural poor disadvantaged, and while ensuring such interventions are fully owned by the respective Governments.

03 **Capacity Building and Learning Systems**

Designing programmes for building capabilities of the personnel at all levels, governmental and non-governmental, in charge of implementing programmes.

04 **Policy Research & Development and Evaluation**

Conducting rigorous, data driven studies on government schemes and social programs to identify what works and why, through a robust Monitoring, learning and Evaluation system.

05 **Technology and Innovation in Governance**

Promoting innovation in governance; and designing digital tools and platforms for real-time monitoring, social accountability, impact assessment, and citizen feedback.

06 **Knowledge Partnership and Collaboration**

Serving as a knowledge bridge between government, academia, industry, and civil society, and supporting evidence-based policy formulation.

07 **Inclusive and Sustainable Development Focus**

Promoting gender equity, ecofriendly livelihoods, and social justice.

CORE VALUES AND WHAT THEY MEAN FOR CRISP

 Integrity Upholding independence, transparency, and ethical rigour in all research and partnerships.	 Evidence Grounding every recommendation in verifiable data, field insights, and measurable impact	 Collaboration Building bridges among government, academia, and communities in a non-partisan manner to co-create solutions.
 Innovation Encouraging creative approaches and technology-driven frameworks to solve complex governance challenges.	 Inclusiveness Ensuring that the voices of the poor, marginalised, and underrepresented are reflected in every policy dialogue.	 Excellence Striving for quality, precision, and continuous improvement in research, analysis, and communication.

FUNCTIONING MODALITIES

 Pro Bono Expertise Working at no charge to Governments – all expert members work pro bono.	 Building Champions Creating champions of change in each sector and each State.	 Interventions Design interventions covering focus areas in each State, owned by all levels in the State Governments to ensure outcomes.
 Capacity Building at Scale Capacity building and training at scale at all levels so that they internalise the initiatives.	 Resource Mobilisation Mobilising resources for effective functioning through teaching and training activities and from philanthropic sources aligned with the vision, mission and values.	 Action Research Undertake action research with rigorous research methods to guide policy action.

 Social Sector Leadership Creating social sector leaders who are competent and committed, who can work with the people as well as Government leadership at all levels.

OUR APPROACH

CRISP follows a multi-pronged approach to ensure sustainable, measurable progress in India's social development landscape. Our work revolves around:



Policy Research & Advisory

We initiate new programs by leveraging existing stakeholders and creating common platforms for convergence



Program Implementation Support

We assist governments in executing social sector schemes, ensuring that policies are translated into on-ground impact.



Capacity Building

We empower government officials, frontline workers, and local institutions with training and knowledge-sharing to enhance service delivery.



Monitoring & Evaluation (M&E)

We design real-time assessment frameworks to measure the impact of public programs, ensuring continuous improvement.



Scaling Best Practices

We identify successful pilot projects and innovative models that can be replicated across multiple states for wider impact.

OUR FOCUS AREAS



Strengthening government efforts to eradicate extreme poverty through livelihood generation, social security, and rural development.



Enhancing emergency care services, maternal and child health, and public health infrastructure.



Promoting women's empowerment, safety, and economic participation in public policy initiatives.



Strengthening governance frameworks, grassroots leadership, and institutional accountability.

We align our initiatives with the most critical Sustainable Development Goals (SDGs) to address pressing socio-economic challenges:



Supporting policies and interventions that improve food security, nutrition, and agricultural sustainability.



Improving access to higher education, skill development, and early childhood education (ECE).



Building climate resilience through empowered local institutions and community-led action.

SUSTAINABLE DEVELOPMENT GOALS

OUR PEOPLE

All CRISP founders are driven by a deep commitment to public welfare, dedicating their time and expertise entirely pro bono. Many work full-time, expecting nothing in return except the satisfaction of seeing the disadvantaged thrive through impactful interventions.

FOUNDERS



S M Vijayanand
IAS-1981



T Vijay Kumar
IAS-1983



R Subrahmanyam
IAS-1985



Sitaram J Kunte
IAS-1985



Pushpa
Subrahmanyam
IAS-1985



R S Julania
IAS-1985



Rajiv Sadanandan
IAS-1985



Sandhya Kanneganti
Indian Postal Service
-1987



Brij Kumar Agarwal
IAS-1985



Dr. Sekhar Bonu
IAS-1987

ADVISORY BOARD



**Dr. Jugal
Mohapatra**
IAS-1978



Mr. Ashish Dhawan
Founder,
TCF and CSF



**Dr. Santosh
Mathew**
IAS-1985



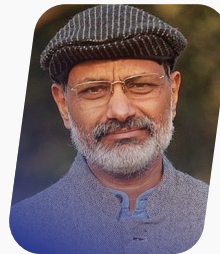
Prof. M. Sriram
IIM Bangalore



Mr. Alok Ksheersagar
Sr Partner McKinsey



Smt. Vrinda Sarup
IAS-1981



Shri. Ved Arya
Founder SRIJAN

GOVERNING BODY



S M Vijayanand
IAS-1981



T Vijay Kumar
IAS-1983



R Subrahmanyam
IAS-1985



**Sandhya
Kanneganti**
IPoS-1987



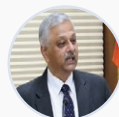
Sitaram J Kunte
IAS-1985



**Pushpa
Subrahmanyam**
IAS-1985



**R Rajiv
Sadanandan**
IAS-1985



Dr C Chandramouli
IAS-1985



Usha Sharma
IAS-1985



**Nagendra
Nath Sinha**
IAS-1987



**Dr ELSN
Bala Prasad**
IAS-1986



**G V Venugopala
Sarma**
IAS-1986

OUR REACH AND IMPACT

CRISP is actively working across 15 Indian states, partnering with state governments, local bodies, and community organizations to create meaningful impact on the ground. Through innovative policy solutions, grassroots interventions, and strategic partnerships, we are transforming how social sector programs are conceived, implemented, and scaled—paving the way for more inclusive and effective development.

15 States where CRISP actively operates

We aim to bring change in the higher education system by enhancing quality and employability outcomes.



Empowering 15000+

Students for skill-integrated higher education.



Pre-primary education for **14 Million**

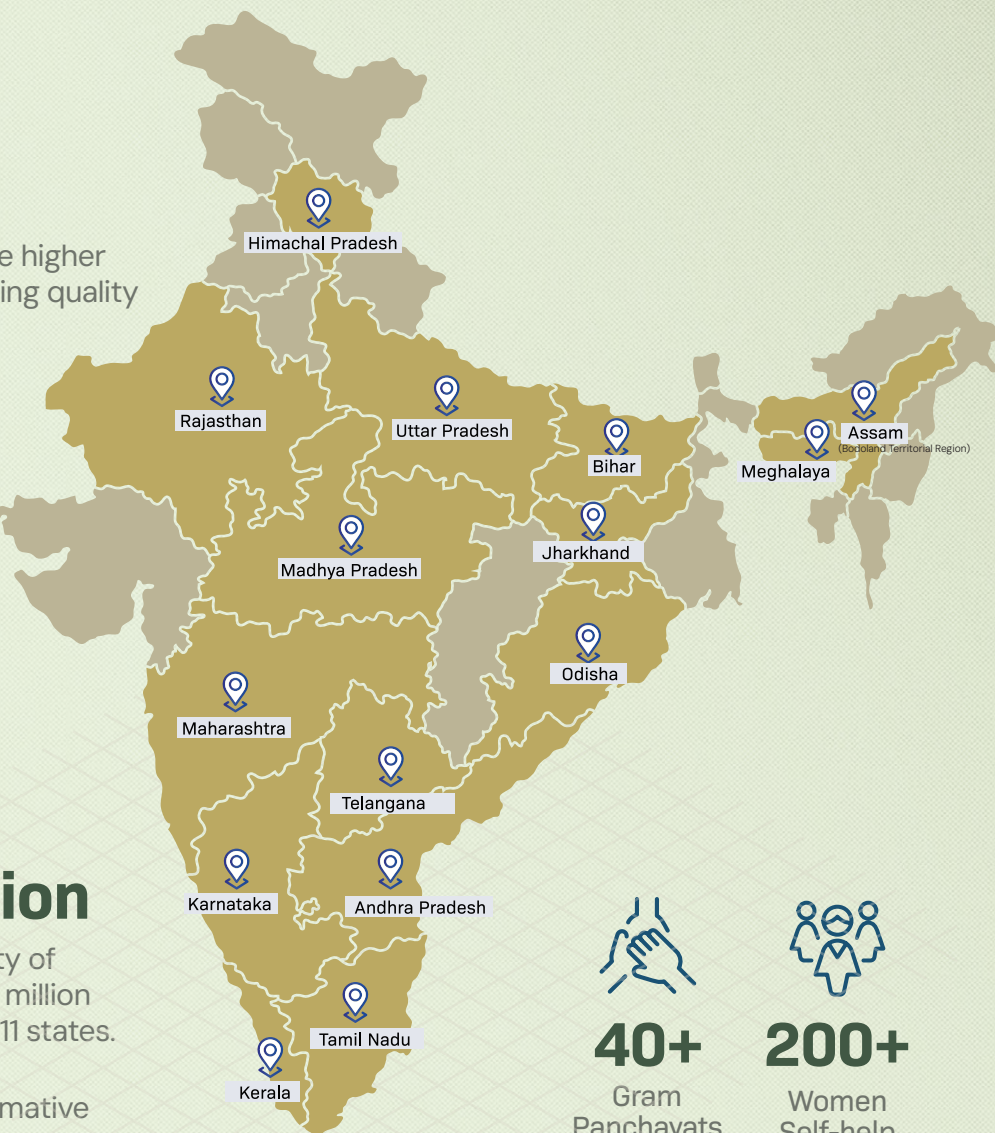
Striving to enhance the quality of pre-primary education for 14 million underserved children across 11 states.



Driving transformative change across

18,000

poorest of poor households in 7 states for graduating out of poverty.



40+

Gram Panchayats



200+

Women Self-help Groups

Strengthening and converging of GPs and WSHGs in 4 states.

We are piloting climate action programs that integrate community resilience with sustainable development, empowering women and local bodies to lead the change.

SHAPING IMPACT THROUGH PURPOSEFUL COLLABORATIONS



State Government Collaborations

Andhra Pradesh, Karnataka,
Rajasthan, Uttar Pradesh –
Jan 2023

Telangana – **Apr 2023**

Tamil Nadu – **Jan 2024**

Madhya Pradesh, Assam (BTR),
Maharashtra (NISHE) –
Feb 2024

Odisha – **Dec 2024**

Bihar – **Jan 2025**

Meghalaya – **Jan 2025**

Telangana (Panchayat Raj) –
Feb 2025



Academic Collaborations

IIT Tirupati – **Apr 2023**

Amrita Vishwa Vidyapeetham
– **Jan 2024**

Kautilya School of Public
Policy – **Jan 2024**



Central Government Collaborations

Unnat Bharat Abhiyan (MoE) – **Dec 2023**

Capacity Building Commission (DoPT) –
Apr 2023

CAG – **Nov 2024**



Health & Development Organizations

HSTP – **Dec 2023**

BRAC – **Aug 2024**

GIST (Living Landscapes) – **Aug 2024**



LIVING LANDSCAPES



Initiatives

CHEQUE with TCF – **Dec 2024**

PTCS for SHGs (Meghalaya) – **Jan 2025**



Transforming Ideas into Impact

At CRISP, we drive systemic change through innovative, evidence-based projects across multiple social sectors. Our initiatives aim to improve policy design, enhance implementation efficiency, and deliver scalable, high-impact solutions. We focus on strengthening government capabilities while ensuring that welfare programs reach the most vulnerable communities.



National Initiative for Skill-Embedded Higher Education (NISHE)

Overview

The National Initiative for Skill-Integrated Higher Education (NISHE) aims to enhance the employability of over 1 lakh students enrolled in non-professional degree programs across 1,500+ colleges in 10 states over the next three years. Operating at zero cost to state governments, NISHE supports the professionalization of general education by aligning with the University Grants Commission's Guidelines for Apprenticeship-Embedded Degree Programs (AEDPs). Its core objective is to integrate skill development into mainstream higher education.



Project Goal

The objective is to bridge the gap between higher education and market-relevant skills by integrating industry expertise into academic programs, thereby enhancing the employability of disadvantaged youth. The initiative aims to reach 1 lakh students across 15 states within two years, with a focus on high-demand sectors such as IT, healthcare, logistics, and agriculture.

Strategy



State-Led Implementation

NISHE is driven by State Governments, who tailor implementation to local needs and priorities, ensuring regional relevance and ownership.



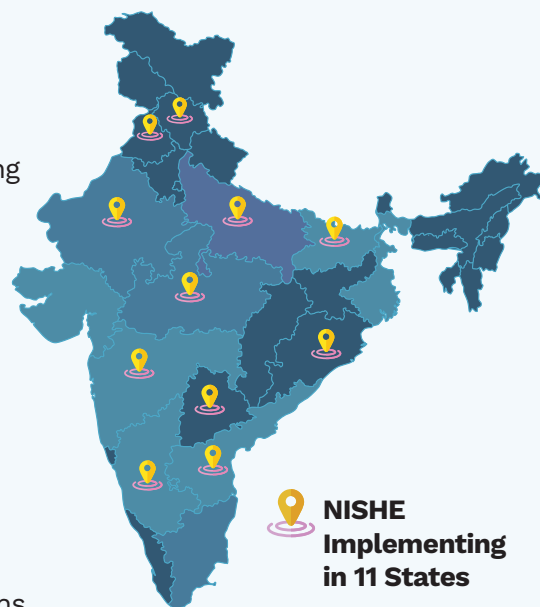
CRISP's Enabling Role

CRISP enables effective execution by collaborating with Sector Skill Councils (SSCs) on curriculum and faculty development, and with BOATs for managing apprenticeships and evaluations.



Progress Monitoring & Student-Centric Focus

CRISP's central and state teams use the NISHE MIS platform to track progress, enable timely interventions, and ensure the program aligns with student aspirations.



**NISHE
Implementing
in 11 States**

- The project is transitioning into the Faculty Training Programme (FTP) phase. To ensure that the FTP milestone remains independent of student intake numbers, the costing structure has been revised from a per-trainee model to a per session/per day basis.
- Under the guidance of the Government of Telangana, online FTPs have commenced successfully. FTPs relating to BFSI, Fisheries and Aquaculture, Agriculture, HR Operations, and Media & Entertainment have been completed. The HR Operations FTP was conducted in in-person mode.
- The Government of Karnataka is in the process of placing the proposed Apprenticeship Learning and Evaluation Framework before the Core Committee for consideration.
- Formal circulars have been issued to newly onboarded colleges implementing AEDPs in Karnataka. In addition, an orientation session on AEDPs was conducted with active participation from officials of the Government of Karnataka.

Key Learning

- The Telangana experience further highlighted the importance of proactive due diligence by CRISP. Faculty unavailability due to Census assignments came to light only after CRISP independently reached out to the concerned institutions.
- There is a growing need to expand the implementation ecosystem beyond SSCs by engaging with additional TPAs and partner institutions.



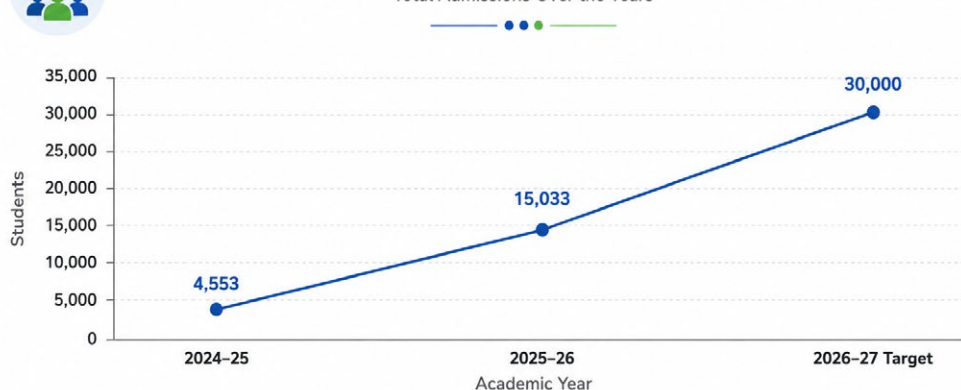
Way Forward

- Facilitating the signing of MoUs between HEIs and BOATs.
- Facilitating Faculty Training Programmes in states that complete their admission processes.



NISHE Admissions Growth & 2026-27 Target

Total Admissions Over the Years



From 4,553 in 2024-25 to 15,033 in 2025-26
230% Growth



On track to reach **30,000 Students** in 2026-27



Building a skilled, employable, future-ready **higher education ecosystem**

Centre for Higher Education Quality Upgradation and Excellence (CHEQUE)



Overview

Centre for Higher Education Quality Upgradation and Excellence (CHEQUE) is a CRISP initiative focused on improving the quality, governance, employability, and accreditation readiness of higher education institutions through academic mentoring, institutional strengthening, and capacity building. Experienced Academic Mentors support 10–15 colleges each, helping institutions improve teaching quality, student outcomes, and overall performance.

Project Goals

- Strengthen quality, governance, and employability in higher education institutions.
- Improve curriculum, teaching-learning processes, and student outcomes.
- Enhance access, retention, and graduation, particularly for students from underserved regions.

Impact Highlights

Reach & Scale



- 80,000+ Students Impacted
- 67 Partner Colleges
- 500+ Faculty Trained

Digital Learning



- 15,000+ SWAYAM Enrolments
- 34 SWAYAM Local Chapters
- 31 NDLI Clubs

- 7 Student Research Projects Selected
- (GDC Uppal – 4 | GDC Dubbak – 3)
- Selected from 1,431 projects across 16 disciplines



Employability & Student Development



- 25% Student Placements
- Student & Domain Clubs Active in 67 Colleges
- Exit Survey Initiative launched for curriculum improvement

Institutional Strengthening

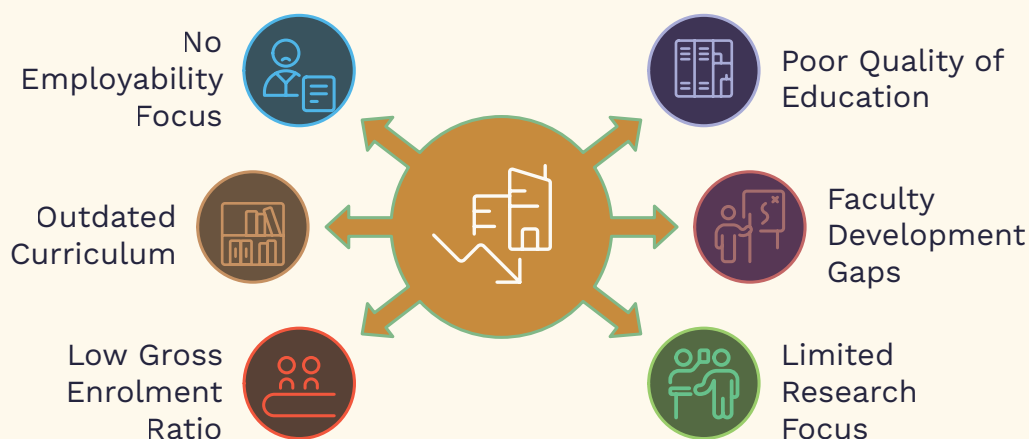


- IQACs Operational in All 67 Colleges
- 35 Institutional Development Plans (IDPs)
- 56 Colleges implementing UBA/NSS Activities

Key Learnings

- Integrating digital learning platforms (SWAYAM, NDLI) with experiential initiatives (UBA, placements) significantly improves student engagement and learning outcomes.
- Strong alumni networks enhance career awareness, mentorship, and employability.
- Institutional mechanisms such as IQACs and IDPs deliver better results when supported through continuous mentoring and capacity building.

Challenges in General Education Colleges



Strategic Activities:

Using the existing Affiliating University structure to drive a big change in unaccredited colleges.

Curriculum Modernization – Aligning with National Education Policy (NEP) goals.

Vibrant campuses – student activities and connect with society.

Faculty Training – Continuous development for teachers and administrators.

Focus on research and innovation – Increasing real-world exposure and employability.



Quality and Universal Access to ECCE through Systemic Transformation (QUEST)



Overview

QUEST is a CRISP initiative, supported by the Gates Foundation, focused on improving Early Childhood Care and Education (ECCE) by transforming Anganwadi Centres into vibrant early learning centres. The programme works across 11 states to strengthen curriculum, capacity building, infrastructure, governance, and community engagement, ensuring quality pre-primary education for children aged 3–6 years.

Why it matters?



85%

of brain development happens before the age of 6 years.

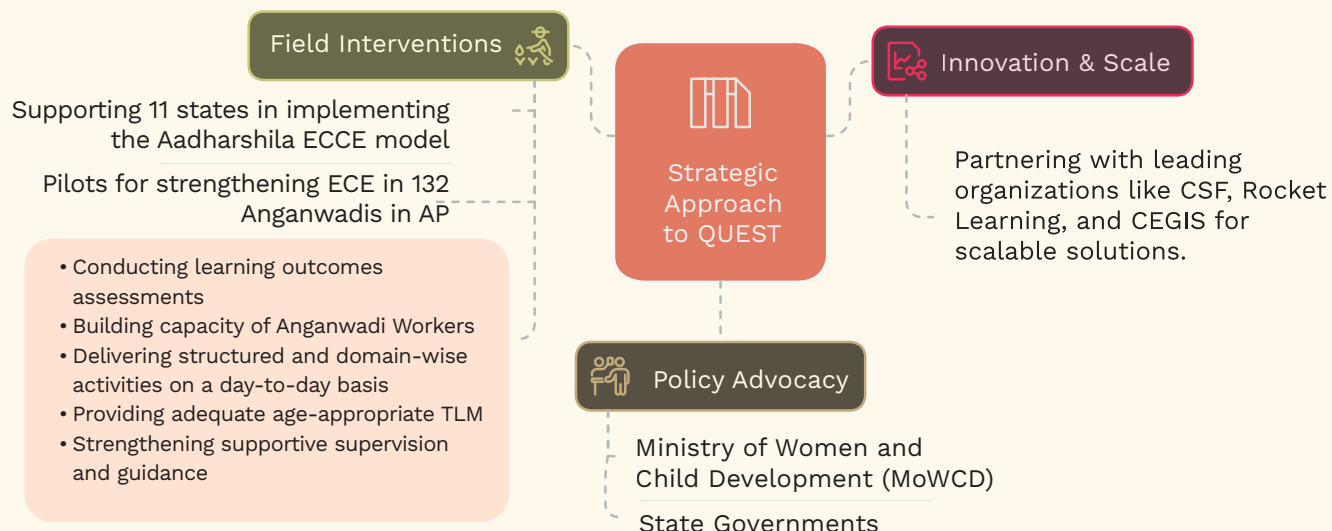


175 M+

Globally, 175 million+ and nearly half of all pre-primary-age children are not enrolled in pre-primary education. In India, enrollment and attendance are better, but ECCE delivery quality and structure remain poor.



Our Approach



CRISP is the evaluation partner for **Poshan Bhi Padhai Bhi**, a Govt of India initiative integrating nutrition and early learning.



Project Goal

- Improve pre-primary education for 14 million underserved children across 11 states.
- Transform Anganwadi Centres into effective early learning centres.
- Promote smooth transition from Anganwadis to formal schooling through co-location and strengthened learning continuity.



Key Achievements



14 Million
Children Targeted



11
States Covered



104
Pilot Anganwadi
Centres Assessed



ACCHA Project
Launched
in Andhra Pradesh



Version 8
Learning Assessment
Tool Finalised



Statewide
Capacity Building for
Anganwadi Workers



Sujana Excellence
Awards
Assessment Completed

ACCHA Project Launched

- Launched in partnership with the Department of Women Development & Child Welfare.
- Developed training modules, operational guidelines, and implementation resources for Anganwadi Workers.

Vidya Vedika Framework

- Developed calendars for fortnightly learning and review meetings.



Grassroots Level Institutions Strengthening & Transformation for Climate Action (GIST)

Overview

GIST aims to strengthen local communities by empowering grassroots institutions like Gram Panchayats, Self-Help Groups (SHGs), and Community-Based Organizations (CBOs), fostering self-reliance and inclusive development. The initiative promotes environmental sustainability through community-led protection of common resources, supports SDG localization, strengthens implementation of the Forest Rights Act (FRA), and empowers tribal communities in PESA areas to enhance representation, preserve traditional cultures, and sustainably manage natural resources.

Project Goal

To empower over 40 Gram Panchayats and 200+ Women Self-Help Groups by enabling collaboration between local governance bodies and community organizations for joint planning and collective action, with a focus on climate resilience and sustainable grassroots development.



Component-wise Approach



GP-SHG Convergence:

Strengthening collaboration between Gram Panchayats and Self-Help Groups.



Localization of SDGs

Aligning community development with global sustainability goals.



Usage of Commons:

Sustainable management of natural resources.



Operationalizing PESA

Supporting tribal governance through the Panchayats (Extension to Scheduled Areas) Act.



Enhancing Forest Rights Act Implementation (FRA)

Supporting in development of land for livelihood enhancement post FRA claims through convergence with various departments

Way Forward



GP–SHG Convergence

Scale up SHG–GP convergence across districts through government adoption of guidelines and continued capacity-building.



Localising SDGs

Strengthen community-level capacity building, finalize state-level guidelines, and identify villages for LSDG implementation and GPDP convergence.



FRA

Develop a scalable micro-pilot through action plan refinement, field consultations, and writeshops.



Commons

Support state-level adoption of commons integration guidelines and strengthen convergence with Gram Panchayat planning and district-level implementation.



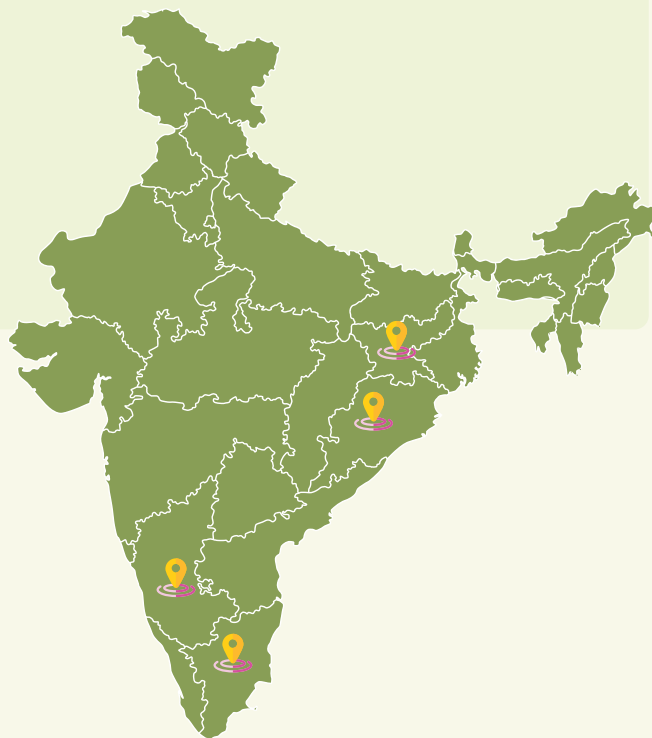
PESA

Operationalize the PMU, finalize implementation frameworks, and initiate phased rollout through stakeholder onboarding, capacity building, and alignment with departmental priorities.



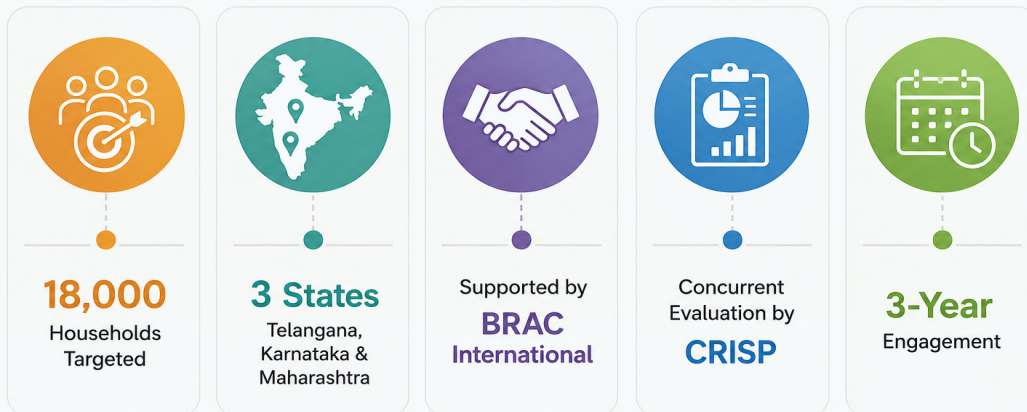
Pilot States

- Odisha
- Karnataka
- Tamil Nadu
- Jharkhand



Inclusive Livelihoods Project: Graduation of Poorest of Poor Households

Graduating 18,000 Ultra-Poor Households Out of Poverty



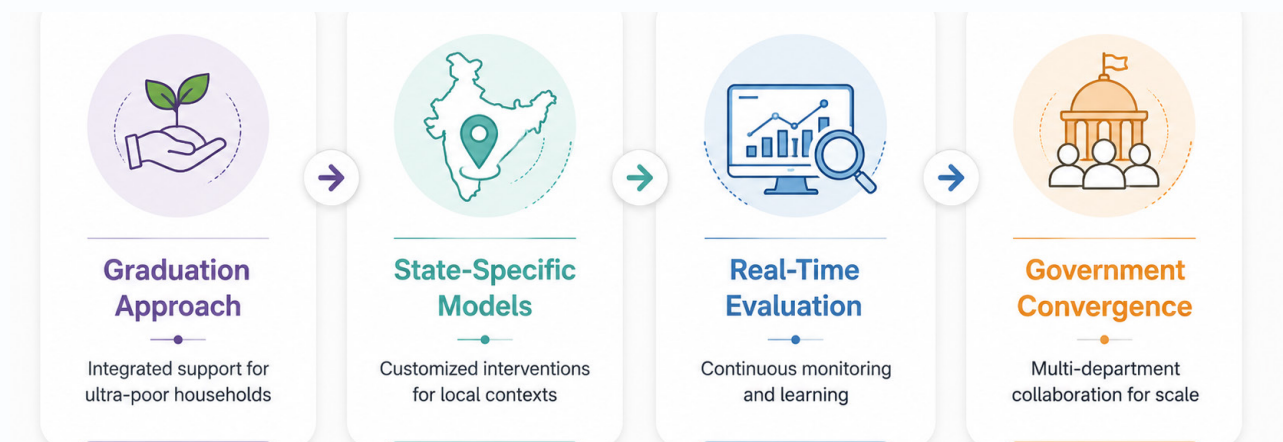
Project Overview



The Inclusive Livelihood Program (ILP) is a transformative initiative designed to support the poorest and most vulnerable households in Telangana, Karnataka, and Maharashtra. Implemented with state governments and BRAC International, the programme adopts the globally recognised Graduation Approach to enable sustainable livelihoods and long-term poverty reduction.

CRISP serves as the Strategic Partner and Concurrent Evaluation Agency, providing real-time insights, evidence-based recommendations, and implementation support.

Strategic Pillars



Why It's Needed?

Despite welfare programs, the poorest of the poor are often left behind due to limited resources, access gaps, and structural barriers.



Key Milestones

- Livelihood CE Phase-I Report shared with BRAC
- NARI-KILP Identification CE Report submitted
- IRB Approval received for Livelihood Study
- Karnataka Identification Phase Concurrent Evaluation completed
- Telangana Coach FGDs conducted across districts
- Inclusion–Exclusion Survey preparations initiated



Three days TOT on Livelihood Under NARI-KILP Programme

Key Learnings



Outcome-Focused Monitoring

Programme indicators require further refinement and stronger outcome tracking.



Climate-Resilient Livelihoods

Livelihood planning should integrate climate risk considerations before asset transfers.



Continuous Capacity Building

Ongoing training is critical for coaches, frontline workers, and community institutions.



Stronger Data Systems Needed

Improved tracking of household outcomes and entitlement utilization is required.

Empowering Tribal Economies through Regenerative Natural Agriculture and Livelihoods (ETERNAL)

Overview

Project ETERNAL is being implemented across Odisha and Jharkhand in partnership with The Gates Foundation. The project aims to unlock the economic potential of tribal communities by strengthening regenerative natural agriculture, diversifying livelihoods, and building community ownership over natural resources while preserving indigenous knowledge and cultural identity.



Operating at no cost to state governments, CRISP functions as a systems-reform partner, providing technical guidance and field support, with state ownership central to the design.

Project Goal

The objective is to catalyse a nature-based economic resurgence of tribal communities in Odisha and Jharkhand, rooted in sustainable livelihoods, dignity, and local ownership.

Despite rich natural resources and deep indigenous ecological knowledge, tribal households in both states continue to face livelihood vulnerabilities and persistent poverty. ETERNAL seeks to address this by leveraging two landmark legislations:

- Forest Rights Act (FRA)
- Panchayats (Extension to Scheduled Areas) Act (PESA)

The project aims to secure and activate community rights while building economic systems around regenerative agriculture, Non-Timber Forest Produce (NTFP), and women-led enterprises.



Pilot States

- Odisha
- Jharkhand

Key Pillars



01

Strengthening the implementation of PESA and FRA at the village level



02

Promoting low-input, chemical-free farming and reviving natural agriculture



03

Enhancing NTFP-based livelihoods



04

Strengthening SHGs, producer groups, and women's collectives



05

Value addition and market access

Key Partnership

Project ETERNAL is implemented in partnership with the Gates Foundation, with state SRLMs and tribal departments owning implementation across Odisha and Jharkhand.

**Gates
Foundation**

SHG Households' Adopting Agriculture through Natural Farming Practices (SHAAN)



Overview

Project SHAAN is being implemented across Bihar and Jharkhand in partnership with the Gates Foundation. The project is undertaken in collaboration with Rythu Sadhikara Samstha (RySS), Andhra Pradesh, a pioneer in natural farming. It aims to transform small-holder agriculture among SHG households by making farming profitable, sustainable, and climate-resilient through a shift away from chemical-intensive agriculture. CRISP and RySS provide technical guidance and field expertise, while State Rural Livelihood Missions (SRLMs) lead implementation.

Project Goal

To promote natural farming among rural poor households organized into Self-Help Groups (SHGs), making agriculture profitable, sustainable, and climate resilient.

Strategy



Knowledge Transfer from AP

Transferring natural farming know-how from expert practitioners in Andhra Pradesh to SHG households in Bihar and Jharkhand through structured training and immersive field exposure.



External Community Resource Persons

Deploying experienced natural farming practitioners from Andhra Pradesh to live in pilot villages and work side-by-side with SHG households as on-the-ground mentors.



Schools of Practice

Developing model farms and learning centres in pilot villages that serve as demonstration and training sites for neighbouring SHG households and government extension workers.



SRLM-led Implementation

Working with JEEVIKA (Bihar) and JSLPS (Jharkhand) to embed natural farming into their SHG programme structures, ensuring sustained ownership and scale by the state missions.



Pilot States

- Bihar
- Jharkhand



CRISP Signs MoU with JEEVIKA, Government of Bihar

Key Collaboration

CRISP partners with Rythu Sadhikara Samstha (RySS) of Andhra Pradesh — which spearheads India's natural farming movement under the leadership of Mr T. Vijay Kumar — and with the Gates Foundation.



SHGs Undertaking Health-promoting Activities for Achieving Sustainable Growth (SUHAAS)



Overview

Project SUHAAS is being implemented across Madhya Pradesh, Odisha, and Telangana in partnership with the Gates Foundation. The project aims to position women's Self-Help Groups (SHGs) as active health knowledge intermediaries, strengthening both demand for and access to public health services among rural poor households. CRISP provides technical guidance, curriculum development, and field support, while implementation is led by SRLMs and Health Departments.

Project Goal

To promote active participation of rural women in public health service delivery and improve health and nutrition outcomes in villages. The project seeks to achieve this by:



Training SHG members as Allied Health Workers (AHWs)



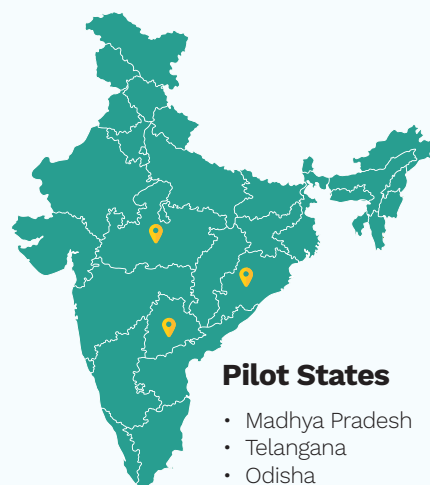
Strengthening knowledge transfer and organizational skills



Supporting frontline health workers



Improving both demand-side and supply-side health service delivery



Pilot States

- Madhya Pradesh
- Telangana
- Odisha

Strategy

The project secures collaboration among NRLM, WCD, and NHM leadership to work toward shared health and nutrition outcomes. Selected SHG volunteers receive allied healthcare training and IEC materials. Health and nutrition become regular agenda items in SHG meetings. Coordination is institutionalized through:

Village Health and Nutrition Committees

↓
PHC review meetings

↓
Joint sessions with SHGs, Anganwadi Centres, and Health & Wellness

↓
Centres

↓
Annual evaluations document lessons for future scale-up.



Key Partnership

Project SUHAAS is implemented in partnership with the Gates Foundation and is led on the ground by SRLMs and State Health Departments across Madhya Pradesh, Odisha, and Telangana.

**Gates
Foundation**

Women's Empowerment and Gender Inclusive Village Ecosystem (WE-GIVE)

Overview

The Women's Empowerment and Gender Inclusive Village Ecosystem (WE-GIVE) initiative builds on Bihar's formidable JEEVIKA network—one of the largest and strongest Self-Help Group (SHG) movements in India—to bridge the gap between women's economic participation and broader social development outcomes. Implemented with support from the Gates Foundation, WE-GIVE seeks to transform the existing social capital of over one crore rural households connected through SHGs into tangible improvements in livelihoods, health, nutrition, gender equality, and local governance. The project operates through pilot Gram Panchayats that serve as "Schools of Practice," generating evidence and learnings that can be scaled across Bihar through JEEVIKA and potentially replicated in other states.



Why WE-GIVE Matters

Despite the extensive reach of Bihar's SHG ecosystem, the state continues to rank among the lowest in the country on key Sustainable Development Goal (SDG) indicators related to poverty, hunger, health, and gender equality.

WE-GIVE addresses this challenge by broadening the role of SHGs beyond savings and credit, positioning women as active leaders in livelihood planning, local governance, social accountability, and community development.



Project Goal

- To strengthen women's collectives and create a gender-inclusive village ecosystem by integrating SHGs into local development processes, improving community accountability, and enabling women-led social transformation.
- The project aims to demonstrate a scalable and replicable model that State Rural Livelihood Missions (SRLMs) can adopt and expand statewide.

Key Partnership

Project WE-GIVE is implemented in partnership with the Gates Foundation and works through JEEVIKA — Bihar's State Rural Livelihoods Mission — with pilots serving as Schools of Practice for statewide scaling.



Gates
Foundation

Key Pillars

WE-GIVE strengthens SHGs under NRLM through five interconnected pillars:



1. Livelihoods and Entrepreneurship

Enhancing income generation opportunities and strengthening women's economic resilience.



2. Localisation of SDGs

Enabling communities to integrate Sustainable Development Goals into local planning and development.



3. PRI-SHG Convergence

Strengthening collaboration between SHGs and Gram Panchayats, including participation in Gram Panchayat Development Plans (GPDs).



4. Social Accountability

Promoting women-led community monitoring systems to track public service delivery and improve accountability.



5. Social Action Committees (SACs)

Activating and strengthening SACs to address gender-based violence, child marriage, social exclusion, and other community issues.

PUBLICATIONS

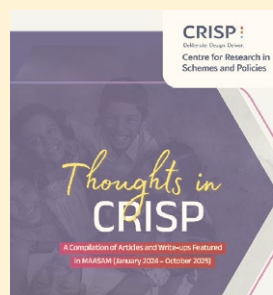
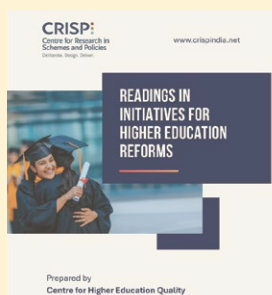
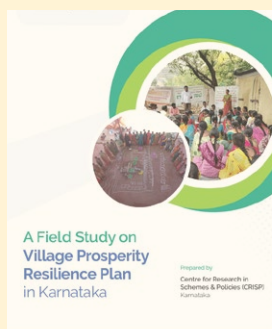
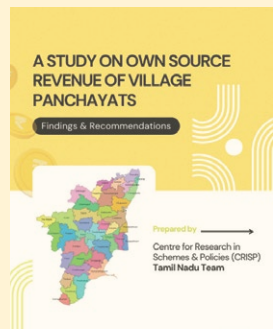
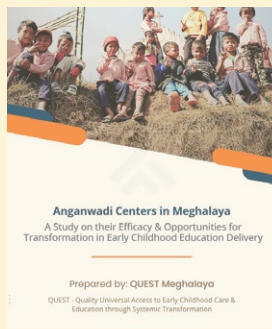
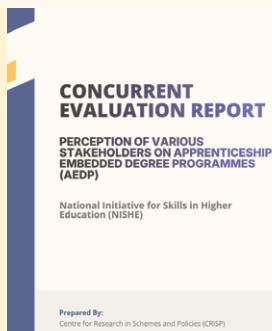
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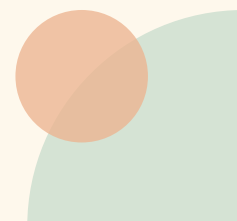
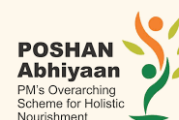
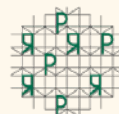
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