

Office Order

No: BRAC/2024/1

dated 1st October 2024

**Sub: Inclusive Livelihoods Programme (ILP) – project initiation from 2nd October 2024
– reg.**

The Centre for Research in Schemes and Policies (CRISP) has entered into partnership through a Memorandum of Understanding signed on 20th August 2024 with BRAC International for overseeing the implementation of the Inclusive Livelihoods Programme in Karnataka, Telangana and Maharashtra States. The project, implemented by the NRLM and the respective SRLMs, involves identifying the poorest of poor households, ensuring access to all entitlements, preparing and implementing livelihoods plan for graduating them out of poverty. The role of CRISP in the project is as given in the Annexure.

2. The CRISP will be **commencing the project activities in all the three States with effect from 2nd October 2020.**
3. In order to implement the project the following team has been assigned the project duties for the duration of the project:

S.No.	Name	Designation
1	Neha Dhingra Sr Mgr Progs CRISP	Project Lead
2	Rohit Dey CRISP Fellow	Project Assistant Lead
3	Sandesh Reddy CRISP central office	State Incharge Telangana
4	Daksha Jain CRISP Fellow	State Incharge Karnataka
5	Anamika M Nair CRISP Fellow	State incharge Maharashtra

4. The Project Lead is requested to allocate work to the team, and ensure preparation of action plans for implementation. The team is requested to connect with the State Rural Livelihood Missions concerned, and the implementation teams at the State and local level, so that the process of implementation is assessed regularly, enabling CRISP to provide evidence-based strategic advice to the SRLMs.

5. Chief Coordination Officer CRISP is requested to facilitate operation of the project by making suitable internal arrangements till the grant from BRAC becomes available.


(R. Subrahmanyam)

**All ILP team members
CEOs of SRLMs Karnataka, Telangana and Maharashtra (for information)**

Role of CRISP in the Inclusive Livelihoods Programme

1. Conducting concurrent evaluation:

The concurrent evaluation will summarise the state of implementation of the programme and also report on bottlenecks based on programme implementation experience. Also, it will help understand convergence across Government Departments in the implementation of the programme in respective states.

- a. The agency will work as the third eye and ear of the project which could also capture some critical facts and truths that regular monitoring might not be able to capture.
- b. The agency will capture the extent to which the programme intervention's objectives were achieved or are expected to be achieved taking into account their specificities (not just physical outputs but also high-level results; explaining factors determining achievements, including change of context; looking at other possible achievements
- c. Serves as a feedback mechanism for the participants, community institutions, and PMUs on how to do things better.
- d. Provide continuous feedback on the functioning and performance of community-level institutions involved in the implementation of the programme
- e. Cross-check whether the processes and procedures of the programme, the SRLMS, and PMUs are adhered to.
- f. Suggest changes in processes or implementation strategies to improve the functioning of interventions.
- g. Shall provide support to project management at all levels of the programme including national, state, district, block, and participant levels.
- h. Evaluate the implementation of major programme components, including social protection measures, consumption support, training and asset transfer for income generation activities, financial literacy, and savings support initiatives, social empowerment activities through community engagement, and life skills training.
- i. Assess the effectiveness of in-person coaching.
- j. Analyse data to identify trends, patterns, and areas for improvement.
- k. Establish robust systems for documenting and sharing information to ensure that findings are actionable and contribute to informed decision-making.
- l. Prepare comprehensive reports outlining findings, conclusions, and actionable recommendations.
- m. Present findings and recommendations to SRLMs, PMUs, DAR-NRLM, and BRAC International in a clear and accessible manner.
- n. Develop a feedback and compliance mechanism to inform the respective programme stakeholders about the key deviations from the planned course of action and ensure sharing of key findings at all levels for corrective measures.

2. Providing Comprehensive Strategic Guidance to SRLMs:

- a. As a strategic partner, the agency will offer strategic insights and guidance to the respective SRLMs and state governments in piloting, designing, and contextualizing inclusive livelihood programmes for the extremely poor and poor within their states.
- b. Based on concurrent evaluation findings, the agency will regularly provide feedback and recommend necessary course corrections in programme design and implementation. The agency will facilitate the state in achieving convergence across Government Departments in the effective implementation of the programme.
